

Policy plan 2026–2030

Stichting Solvoz Foundation

Policy period: 2026–2030

Document status: Version 1.0 – May 2026

Registered name: Stichting Solvoz Foundation

Also known as: Solvoz Foundation

Registered office: The Hague, The Netherlands

Address: Biancaland 100, 2591 DB The Hague, The Netherlands

Chamber of Commerce number: 75501325

RSIN: 860304863

1. Introduction

Stichting Solvoz Foundation is a Netherlands-based non-profit foundation established to strengthen responsible, effective, efficient and inclusive procurement in international aid, development cooperation and the wider non-profit sector. The Foundation was originally established from the experience and knowledge of people working in and around the humanitarian sector. From the beginning, its purpose has been to improve the way knowledge, products, services and solutions are made visible and accessible to organisations working in aid and development. That purpose remains central, but the Foundation's role is now being renewed and broadened for the coming years.

Across humanitarian, development and non-profit sectors, organisations are under constant pressure to deliver more impact with limited resources. Procurement plays a central role in this. The way organisations buy determines not only what is delivered, but also how funding flows, which suppliers become visible, whether local and regional markets are strengthened, and how transparent and accountable aid and development spending can become. Yet procurement knowledge, supplier visibility and digital procurement tools remain fragmented. Many organisations still work with separate spreadsheets, disconnected supplier lists, duplicated specifications and limited insight into local and regional market capacity. This creates inefficiency, limits transparency and makes it harder for procurement to contribute to localisation, sustainability and long-term system change.

The Solvoz Foundation exists to address this structural gap. It supports open-access procurement knowledge, non-profit access to professional procurement platforms, fairer market access for suppliers, and mission-led deployments that help NGOs, donors and other non-profit actors use procurement as a lever for localisation, transparency, effectiveness and sustainable impact.

2. Mission and vision

Mission

The mission of the Solvoz Foundation is to strengthen responsible, effective, efficient and inclusive procurement in the humanitarian, development and broader non-profit sectors by making procurement knowledge, fair market access and digital platforms accessible under mission-aligned conditions.

Vision

The Foundation believes that procurement is one of the most underused levers for impact. It is often seen as a back-office process, while in practice it shapes markets, directs funding flows, determines who can participate in opportunities, and influences the value created from every euro spent. The Foundation works towards a future in which:

- procurement knowledge is open and accessible;
- NGOs and non-profit organisations can access professional procurement platforms under conditions that match their mission and operating reality;
- donors and funders can support more transparent and effective use of funds;
- local and regional suppliers, SMEs and manufacturers can become visible without registration barriers;
- procurement contributes to localisation, sustainability, transparency and better use of public and donor funding.

The Foundation serves the non-profit sector. Commercial deployments and commercial-sector activities remain outside the Foundation's scope and are served by Solvoz BV or other appropriate commercial entities.

3. Statutory objective

The statutory objective of the Foundation is to promote freely accessible knowledge, sustainability, effectiveness and efficiency in the planning and spending of funds in international aid and development cooperation, and to perform all activities that are related or conducive to that objective.

The Foundation pursues this objective by supporting publicly accessible knowledge, tools and platforms that help actors in the international aid, development and non-profit sectors use funds more effectively, responsibly and transparently.

4. Target groups and beneficiaries

The Foundation's ultimate beneficiaries are the people and communities served by non-profit actors and programmes, like for example (but not limited to) humanitarian aid and development cooperation. These beneficiaries may be reached indirectly through better, more responsible and more effective procurement by the organisations that serve them. The Foundation primarily focuses on the following target groups.

NGOs and non-profit organisations

NGOs, humanitarian organisations, development organisations and other mission-driven non-profit actors are a primary target group of the Foundation. They need access to reliable procurement knowledge, structured sourcing processes, comparable supplier information and digital platforms that help them procure more effectively and transparently.

Donors, foundations and funders

Donors, foundations, public institutions and other funders are a primary target group where they support or finance programmes that improve procurement effectiveness, localisation, supplier access, transparency and the responsible use of funds. Their role is essential in enabling shared infrastructure and non-profit access models.

Local and regional suppliers, SMEs and manufacturers

Local and regional suppliers, SMEs and manufacturers are market actors served by the Foundation. In Foundation-supported deployments, supplier registration is free. This lowers barriers to visibility and helps create fairer, more accessible and more transparent markets for the non-profit sector.

Where aligned with the Foundation's mission, specific programmes may focus on women-led suppliers, local suppliers, regional manufacturers, social enterprises or other underrepresented market actors. Such programmes serve the broader objective of strengthening inclusive, responsible and locally anchored procurement.

5. Activities

The Foundation carries out and supports activities that contribute to its statutory objective and mission. These activities may include the following.

Open-access procurement knowledge

The Foundation supports the development, maintenance and sharing of open-access procurement knowledge for humanitarian, development and non-profit actors. This may include product and service specifications, category guidance, sourcing templates, practical decision support, procurement process guidance, supplier information frameworks, sustainability guidance and other knowledge resources.

The aim is to ensure that knowledge which improves the use of aid, development and non-profit funds is made accessible and does not need to be repeatedly recreated by individual organisations.

Non-profit access to procurement platforms

The Foundation supports access to digital procurement platforms for eligible NGOs, donors, funders and non-profit organisations under mission-aligned conditions. This may include reduced non-profit pricing, programme-funded access, donor-funded access, shared deployments and other access models suited to the non-profit sector.

The Foundation may act as contract holder for non-profit deployments and as programme owner where a deployment is part of a broader mission-led programme.

Foundation-supported deployments

The Foundation may support and operate deployments that serve NGOs, donors, humanitarian actors, development organisations, non-profit institutions or public-benefit objectives. Such deployments may include regional portals, shared sourcing platforms, open-access catalogues, NGO access models, localisation programmes and donor- or grant-funded procurement initiatives.

Examples of Foundation-supported deployments may include Mawared MENA, open-access procurement knowledge initiatives, NGO/non-profit access models, grant-funded procurement platforms, localisation programmes and future regional non-profit portals.

Supplier and SME onboarding

In Foundation-supported deployments, supplier and SME registration is free. The Foundation may support supplier outreach, onboarding, information collection, verification support, training and guidance to help relevant suppliers become visible to non-profit buyers.

This activity is particularly important for local and regional suppliers, SMEs and manufacturers that may otherwise face barriers to participating in aid, development or non-profit procurement markets.

Capacity building and operational support

The Foundation may provide or organise operational support to NGOs, donors, suppliers and other non-profit sector actors. This may include onboarding, helpdesk support, supplier support, procurement process support, training, technical assistance, translation, localisation guidance and implementation support.

Such support may be delivered by the Foundation's own team, contracted staff, consultants, experts or partners. Rates and cost models should reflect the Foundation's non-profit purpose and remain distinct from commercial consulting models.

Market assessments and localisation support

The Foundation may support market assessments, supplier mapping, category research and localisation-related activities that help NGOs, donors and other non-profit actors understand what is available locally, regionally or internationally.

These activities support better procurement planning, stronger local markets, more transparent sourcing and more effective use of funds.

Sector collaboration

The Foundation may collaborate with NGOs, donors, public institutions, foundations, experts, suppliers, knowledge institutions and other mission-aligned partners to advance better procurement practices and shared knowledge in the sector.

6. Foundation-supported deployments

A deployment may fall under the Foundation where its primary purpose is to serve NGOs, humanitarian actors, development organisations, donors, funders or other non-profit/public-benefit objectives under mission-aligned conditions. Foundation-supported deployments may be funded by NGOs, donors, foundations, public institutions, grants, programme budgets or other mission-aligned sources.

In such deployments:

- the Foundation may act as contract holder;
- the Foundation may act as programme owner where the deployment is part of a broader programme;
- eligible NGOs and non-profit actors may access platforms under reduced or mission-aligned pricing;
- donors and funders may finance access for multiple organisations or regional programmes;
- staffing, onboarding, support, translation, reporting and programme management may be included in programme budgets;
- supplier, SME and manufacturer registration is free;
- the deployment must support the Foundation's statutory objective and public-benefit mission.

Commercial deployments, or deployments primarily serving commercial actors for commercial purposes, fall outside the Foundation's scope.

7. Relationship with Solvoz BV

Solvoz BV is the original developer and owner of the underlying software technology used for many Solvoz-related procurement deployments. The technology was originally developed from within the humanitarian and development sector to address procurement challenges in aid, development and non-profit contexts. The Foundation's role is to ensure that the procurement knowledge and digital platforms originally developed for this sector remain accessible to non-profit organisations under mission-aligned conditions. Solvoz BV is the default technology provider for Foundation-supported deployments, given the origin, purpose and sector-specific design of the technology. Solvoz BV may provide software, hosting, maintenance, support, security, technical operations and continued development to the Foundation through formal service agreements.

The relationship between the Foundation and Solvoz BV will be transparent and documented. Agreements between the Foundation and Solvoz BV should define the scope of services, pricing,

service levels, data protection responsibilities, intellectual property, support, continuity and liability allocation.

The Foundation may work with other service providers where this is necessary or appropriate for specific programme activities, but the core procurement platform technology for Foundation-supported Solvoz deployments is expected to be provided by Solvoz BV.

8. Contracting model

The Foundation may act as contract holder for non-profit deployments where this is appropriate for NGO access, donor-funded access, grant-funded deployments, programme delivery or public-benefit objectives. The Foundation may also act as programme owner where a deployment is part of a broader mission-led programme, such as a regional procurement platform, supplier inclusion programme, localisation initiative or open-access knowledge programme.

Where the Foundation contracts with NGOs, donors, funders or programme partners, the relevant agreements should clearly distinguish between:

- the Foundation's mission, programme, access, pricing, supplier inclusion, reporting and public-benefit responsibilities; and
- the technology, hosting, maintenance, support, security and technical operations provided by Solvoz BV under formal agreements.

Technology-related responsibilities and liabilities should sit with Solvoz BV to the extent they relate to software, hosting, platform operations, data security, technical service delivery and continued development. The Foundation remains responsible for proper governance, mission alignment, contractual clarity and public-benefit oversight.

9. Funding model

The Foundation may receive income from sources that support its statutory objective and mission, including:

- grants;
- donations;
- donor and foundation funding;
- public-sector programme funding;
- philanthropic contributions;
- NGO and non-profit contributions;
- programme fees;
- subsidised access models;
- in-kind support.

The Foundation may charge eligible NGOs, non-profit organisations, donors or programme partners reduced or mission-aligned fees for access, support, deployment, staffing or programme services, provided that these activities serve the Foundation's statutory objective and public-benefit mission.

Donors and funders may support access for individual organisations, groups of organisations, regional programmes, supplier inclusion initiatives, open-access knowledge development or other mission-aligned activities.

The Foundation may receive unrestricted donations, provided that such funds are used in line with its statutory objective. The Foundation may also build reasonable reserves to ensure continuity, meet obligations, manage programme risks and safeguard ongoing public-benefit activities. Any surplus will be used exclusively for the Foundation's statutory objective and public-benefit mission.

10. Use of funds

The Foundation's funds will be used to support activities that contribute to its statutory objective and mission. Eligible cost categories may include:

- development and maintenance of open-access procurement knowledge;
- software access and deployment costs;
- hosting, maintenance and technical support;
- programme staffing and operational support;
- supplier, SME and manufacturer onboarding;
- NGO and donor onboarding;
- capacity building and training;
- market assessments and supplier mapping;
- localisation support;
- translation and accessibility;
- programme management;
- monitoring, reporting and evaluation;
- legal, audit, accounting and compliance costs;
- insurance;
- website, communication and outreach costs;
- reasonable travel and accommodation costs for staff, experts or representatives where directly linked to the Foundation's activities;
- fundraising costs;
- other operational and administrative costs necessary for the Foundation's work.

Software access, hosting, maintenance, support or development costs provided by Solvoz BV may be eligible costs where they are necessary for Foundation-supported deployments or programmes. Such costs must be transparent, documented and aligned with the Foundation's mission and public-benefit purpose.

11. Management of funds

The Foundation manages its funds carefully and in accordance with its statutory objective, board decisions, legal obligations and public-benefit responsibilities.

The board is responsible for financial oversight, budget approval, annual accounts, reserves and the proper use of funds. The Foundation will maintain appropriate administration and financial

records. Funds will be managed through the Foundation's bank account or accounts. Expenditure will be approved in accordance with the Foundation's governance arrangements, approval procedures and signing authority. The Foundation will prepare annual financial reporting and make relevant public-benefit information available through its website.

12. Governance

The Foundation is governed by a board of three members. The board may assign roles such as chair, secretary and treasurer in accordance with the statutes and board regulations.

During the 2026–2030 policy period, the Foundation will operate with a renewed board structure. The board is expected to include relevant expertise in the sectors the Foundation serves, including humanitarian aid, development cooperation, procurement, supply chain, logistics, public-benefit governance, finance, policy, digital infrastructure and related fields. Board composition will be published on the Foundation's website. The board is responsible for:

- the Foundation's mission and strategy;
- approval and monitoring of this policy plan;
- financial oversight;
- approval of budgets and annual accounts;
- oversight of programmes and deployments;
- transparency and reporting;
- safeguarding the Foundation's public-benefit purpose;
- ensuring that relationships with Solvoz BV and any other service providers are transparent and documented;
- ensuring that funds are used in line with the Foundation's statutory objective.

Board members do not receive remuneration for their board role. Reasonable expenses incurred in the performance of their duties may be reimbursed, provided such expenses are agreed, documented and in line with the Foundation's policies. The Foundation may hire or contract staff, consultants, experts, partners or service providers where necessary to implement its activities.

13. Transparency and reporting

Transparency is an important part of the Foundation's public-benefit role. The Foundation will publish relevant information on its website, including:

- its mission and statutory objective;
- board composition;
- remuneration policy;
- policy plan;
- annual or financial reports;
- contact details;
- Chamber of Commerce and RSIN information;
- information about its activities and programmes where appropriate.

The Foundation will also maintain a separate history and transparency page to provide context on its establishment as Stichting AidInnov Foundation, the name change to Stichting Solvoz Foundation, earlier policy plans and historic reports.

14. Administrative information

Registered name: Stichting Solvoz Foundation

Also known as: Solvoz Foundation

Legal form: Stichting

Registered office: The Hague, The Netherlands

Address: Biancaland 100, 2591 DB The Hague, The Netherlands

Chamber of Commerce number: 75501325

RSIN: 860304863

Date of establishment: 1 August 2019

Name change: from Stichting AidInnov Foundation to Stichting Solvoz Foundation, 12 January 2021

15. Closing statement

During the 2026–2030 policy period, the Solvoz Foundation will focus on becoming the mission-led non-profit vehicle for open procurement knowledge, fair market access and non-profit access to professional procurement platforms.

The Foundation will support NGOs, donors, funders and mission-driven actors in using procurement as a lever for localisation, transparency, effectiveness, efficiency and sustainable impact. It will do so by combining open knowledge, fair supplier access, non-profit deployment models and formal collaboration with Solvoz BV as the default technology provider for Foundation-supported Solvoz deployments.

This policy plan provides the basis for the Foundation's activities, governance, funding and public-benefit role for the period 2026–2030.